



Health Share of Oregon

**HEALTH SHARE OF OREGON
BOARD OF DIRECTORS MEETING MINUTES
February 20, 2019**

DIRECTORS PRESENT:

Rachael Banks
Cyreena Boston-Ashby
Dorane Brower, *Vice Chair*
Kathryn Correia
Keith Forrester
RJ Gillespie, MD
Joe Hardman, MD
Gary Hoffman, MD
Eric Hunter
John Hunter, MD
Marni Kuyl, *Chair*
Eli Schwarz, DDS
Christa Shively
Rachel Solotaroff, MD
Rich Swift
Ramsay Weit

MEMBERS ABSENT:

Abigail Lawrence
Jackie Mercer
Mary Monnat
JC Provost, APRN

GUESTS PRESENT:

Delfina Andrade
Cathi Bain, North Star Clubhouse
Lynn Boose, North Star Clubhouse
Jessica Flavin, The Lund Report
Braunwynn Franklin, NAMI
Johnnie Gage, Stay Clean
George Hamlin, OHSU Nursing Student
Kamar Haze Mohamed, GridWorks
Samantha Kaan, Multnomah County
Star Louise Langley, North Clubhouse

STAFF PRESENT:

Michael Anderson-Nathe, *CEEO*
Maggie Bennington-Davis, *Interim CEO/CMO*
Janice Chambers
Deborah Friedman, *COO*
Mariotta Gary-Smith
Corey Kehoe, *Recorder*
John Sanders, *CIO*
Jennine Smart
Larry Soderberg, *CFO*
Ashlen Strong
Maria Tafolla
Stephanie Vandehey

COMMUNITY ADVISORY COUNCIL:

Lakesha Dumas
Erin Jolly
Candice Jimenez
Philip Mason-Joyner
Natasha Smith

Pari Mazhar, Cascadia Behavioral Health
Tom McConnell
Alice Mollo-Christensen, Recovery Works NW
Janet Munoz, Centro Cultural
Yadira Perez
Barb Rainish
John Reeves
Leslie Salazar, Oregon Latino Health
Jack Sebert, North Star Clubhouse
Elizabeth Wright, North Star Clubhouse
Dustin Zimmerman, Oregon Health Authority

CALL TO ORDER:

Marni Kuyl called the joint meeting of the Health Share of Oregon (Health Share) Board of Directors (Board) and Community Advisory Council (Council) to order at 3:15 p.m. on Wednesday, February 20, 2019. She welcomed attendees and asked them to introduce themselves.

REPORTS AND DISCUSSION:

- **Quality Committee (February)**
Gary Hoffman reported that Linda Nilsen, Executive Director of Project Access Now (PANOW), gave the Committee an update on the Regional Community Health Network and its activities.

Other topics covered were policy update approvals, an introduction into potential changes by the Oregon Health Authority (OHA) for the Quality Incentive Metrics Fund Distribution, and a preview/summary of the 2019 Health Share financial audit. The Committee will view presentations and updates throughout 2019 by Health Share community partners who have received Health Share support. The Committee also met in closed session to review credentialing recommendations by the Credentialing Committee.

- **Governance Committee (January)**

Christa Shively stated that the Governance Committee is currently working on 2019 Board elections, an analysis of the Board composition, refining the protocol for the public engagement Board meetings, and discerning topics for the annual Board retreat to align with Coordinated Care Organization (CCO) 2.0.

- **Community Advisory Council (Document)**

Michael Anderson-Nathe, reported that the Community Advisory Council (Council) met last week to work on the Community Health Improvement Plan (CHIP) and topics for today's joint Council/Board meeting and public engagement session.

- **Directors Report**

Maggie Bennington-Davis reported that Health Share management and staff are working with the Board and its partners on the CCO 2.0 application. She also noted that HB 2257 legislation names Project Nurture, a Center of Excellence model that integrates maternity care and addiction treatment for pregnant women with substance use disorders. Section 9 of the bill proposes to spread the model to additional Oregon communities. This represents a great example of true transformation in a program launched from Health Share and successfully carried out by its partner organizations.

- **Chair Report**

Marni Kuyl said that the Board has been working on the CCO 2.0 Request for Application (RFA). She is proud of the manner in which Health Share and its partners have come together for this work and acknowledged them for that collaboration.

2018 HEALTH SHARE ACCOMPLISHMENTS

Ashlen Strong and Stephanie Vandehey provided an overview of Health Share's performance and accomplishments in 2018. Highlights include:

- FamilyCare transition
- Non-Emergent Medical Transportation (NEMT) vendor transition
- Dental network RFA and transition
- Improved governance processes through the formation of the Governance Committee and implementation of a monthly digest to inform the Board of joint work between partners and Health Share
- Implemented community-wide strategic initiatives: Completion of Diabetes Prevention Pilot, funded development of Peer Family Navigator curriculum at state level, developed Equity & Engagement Strategic Plan, full support of Tri-County System of Care governance structure now under Health Share.
- Improved budgeting process by reducing administrative allocation by 15 percent for CY2019
- Continuation of high-level performance on CCO quality incentive metrics: Met 14 of 17 performance measures, qualified for 100 percent of pay-for-performance dollars, successfully advocated with the Oregon Health Authority (OHA) on 2018 metric expectations and published a five-year metrics report.
- Project Nurture evaluation and successfully advocated for Governor Kate Brown to include funding for statewide expansion in the 2019-2021 proposed budget
- Health advocacy: Health Share was one of the first CCOs to support HB 4018 that makes Board meetings more accessible to the public.
- Participation and engagement highlights: All Together event and other regional events that allowed Health Share to achieve goals by convening various groups
- Reporting: Annual Report, Community Health Needs Assessment (CHNA), production of three sharing videos, updated website, branding and materials
- Member engagement opportunities/events: Focus on effective contraception, adolescent well-care and anti-stigma

COMMUNITY HEALTH IMPROVEMENT PLAN WORK SESSION

Michael Anderson-Nathe introduced the Council and opened the (CHIP) work session. The Council oversaw the development of the Community Health Needs Assessment (CHNA) that Health Share completed in summer 2018. The CHNA serves as the foundation in creating the CHIP as a response to community health needs. The Council is seeking community and board feedback and asked attendees to engage in small groups to share ideas and provide input.

Mariotta Gary Smith and Natasha Smith introduced a proposed outline of the CHIP topics emphasizing key phrasing and context issues around Social Determinants of Health in order to help Health Share members achieve the outcomes they seek. There will also be a focus on the impacts of racism and historical marginalization and the effect on communities in terms of discrimination and the intent to align Health Share's CHIP with other areas' CHIPs. There is continued commitment to capture information on populations not included in the CHIP. Eli Schwarz asked how the Council is coordinating with the counties' CHIPs. Erin Jolly responded that the Council includes representatives from all three counties who are looking across the region to recognize differences, create alignment, and come together to build on the counties' CHIP priorities. She noted that the strategies the Council intends to prioritize are housing for Social Determinants of Health and another to be determined based on community input to be included in two clinical improvement areas. The Council will also focus on identifying required policy changes to make an impact in areas where recommendations will be made.

Philip Mason Joyner said the next steps for the Council include tracking the CHIP's implementation and progress. That will entail effective evaluation and communications plans. Commitment from leadership is key. Lakesha Dumas added that the Council intends to be transparent on the boundaries of the CHIP with a commitment to improve stronger engagement with communities going forward.


Meeting participants broke into small groups to discuss the CHIP and ways to align purpose and structure.

After group discussions, the attendees reconvened to share ideas and strategies cultivated during the breakout session. Ideas include engaging communities in focus groups and providing a link to resources that are accurate and up to date. It was agreed that feedback from the community would be distributed upon completion of the CHIP in order to demonstrate how that input was utilized. A document of strategies and outcomes will be included with the report. Natasha Smith said the Council will bring a formal letter of request to the Board after receiving their input. At this time, the Council will seek the Board's commitment to act as a funder and resource for the CHIP, to encourage alignment among the systems to the CHIP, and to ensure that the CHIP will serve as the driving force behind any Health Share strategic plan or transformation activity. She thanked the Board, community health advisory members and guests for their time and input in today's CHIP planning.

PUBLIC COMMENT

Lynn Bose, Board Chair of NorthStar Clubhouse, said that he had served on a cultural competency committee composed of representatives from all three counties and Health Share provider organizations. The competency committee was charged with understanding access and equity in the region. He is encouraged by the ideas brought forth by participants at today's meeting. He noted that there two main metrics around mental health, and that the peer-run organization (PRO) that NorthStar Clubhouse represents is helping Health Share providers achieve metrics by reducing hospital admissions and emergency visits. In addition, he said that he recently attended a meeting regarding a revision in the state health plan for mental health and substance abuse services. The core issue centers around allowing peer review organizations to bill Medicaid through state or local governments in order to cover staff who support members. There is a need to accelerate the rate in which the health plan issue is reviewed, taken to the legislature, and in consequent conversations between Oregon and the Centers for Medicaid and Medicare Services (CMS). Lynn Bose said that NorthStar Clubhouse would welcome the opportunity give a presentation to the Board or Health Share partners on ways that peer support organizations carry out their role community mental health services.

ADJOURNMENT: There being no further business, the joint Board of Directors/Council meeting adjourned at 4:51 p.m.



Marni Kuyf, Chair



Corey Kehoe, Recorder