



**HEALTH SHARE OF OREGON
BOARD OF DIRECTORS MEETING MINUTES
October 20, 2021**

BOARD MEMBERS PRESENT

Abigail Lawrence
Bob Stewart
Lakeesha Dumas
Ebony Clarke
Dorane Brower, Vice Chair
Eric Hunter
Jackie Mercer
Christa Shively
Rachel Solotaroff
Camille Applin-Jones
Jeff Conklin
R.J. Gillespie
Cyreena Boston-Ashby
Sarah Brewer
Rod Cook

BOARD MEMBERS ABSENT

Joe Hardman
Marni Kuyl
Bettyna Rosales
Ramsay Weit

STAFF PRESENT

James Schroeder
Maggie Bennington-Davis
Graham Bouldin
Mindy Stadlander
Toc Soneoulay-Gillespie
Trish Nimelman
Karla Tupper
Melissa Bates
Yoni Kahn-Jochnowitz
Jeremy Koehler

GUESTS

Beth Spinning
Ingrid Brydolf, Legal Counsel
Robert McConville
Alexa Galluzzo
Jon Cascino
Jill Archer
Drew Henrie-McWilliams
Nina Marshall
Justin Huff

CALL TO ORDER: The Board of Directors meeting was called to order at 3:00 p.m. The meeting was held via a web-based platform where all participants could hear and participate. All participants introduced themselves.

COMMITTEE, CAC AND RSHIF REPORTS AND DISCUSSION: The Board heard reports from each of the Board Committees, the CAC and RSHIF.

Governance Committee: Jackie Mercer reported on the Committee's discussion of the member advisory committee's report, the activities of the compliance committee, the Delegated Entity Corrective Action and



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Sanctions policy (being recommended to the Board today), Board recruitment, and the engagement of a housing pilot benefits manager.

Quality Committee: RJ Gillespie reported that the Committee has engaged in work relating to COVID vaccinations, outreach to particular communities, the benchmarking of grievances and appeals, Hep-C risk corridor, incentive metrics (including the 2022 benchmarks), and updates from the behavior health task force.

Community Impact Committee: No report this month.

Finance Committee: Eric Hunter reported on the work of the Committee, including the global budget discussion and the review of financial statements.

RSHIF: Rachel Solotaroff and Mindy Stadlander reported on the steering committee's feedback on the housing pilot and the pilot roll-out work.

Community Advisory Council: Abigail Lawrence reported on the CAC's discussion relating to communications, and the scheduling of a retreat.

CHAIR REPORT: No Chair report was delivered.

CEO REPORT: James Schroeder reported on vaccination rates, the hiring of a new housing director, Board recruitment priorities, the housing pilot, and the implications of Medicaid redetermination decisions (which have been suspended during the pandemic).

Behavioral Health Work Access Task Force

RJ Gillespie introduced the work of the taskforce. Jeremy Koehler, Jill Archer, Beth Spinning, Nina Marshall, and Drew Henrie-McWilliams all spoke about the work of the task force. They highlighted the structure of the task force and its workgroups. From these groups, specific priorities and recommendations were developed.

Dorane Brower joined the meeting at 3:40 p.m.



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The recommendations are detailed in Exhibit 1 to these minutes.

Nina Marshall explained the recommendations, while Jeremy Koehler discussed success metrics.

Rod Cook left the meeting at 4:02 p.m.

The directors discussed the importance of aligning behavioral health workforce work with the efforts of others, such as the counties. They discussed implications for funding and actions necessary to further the recommendations.

Rod Cook rejoined the meeting at 4:09 p.m.

Lakeesha Dumas joined the meeting at 4:09 p.m.

ACTION: Following discussion and a motion made by Jackie Mercer and seconded by Rachel Solotaroff, the Board approved the following motion, with all Directors voting in favor, with the exception of Lakeesha Dumas, who abstained:

Accept the recommendations attached at Exhibit 1.

CONSENT AGENDA:

Dorane Brower introduced the consent agenda items and offered the opportunity to remove or correct any item from the consent agenda.

ACTION: Following a motion by RJ Gillespie and a second by Eric Hunter, the Board approved the following consent agenda items, with all Directors voting in favor:

- **Board of Directors Minutes – August 18, 2021**
- **Community Impact Committee Minutes – July 28, 2021**
- **Governance & Operational Excellence Committee Minutes – July 28, 2021**
- **Finance & Audit Committee Minutes – August 5, 2021**
- **Quality & Health Outcomes Committee Minutes – July 7, 2021**
- **CORP-05: Delegated Entity Corrective Action and Sanctions Policy (recommended from the Governance & Operational Excellence Committee)**



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Behavioral Health Emergency Coordination Network (BHECN)

James Schroeder and Jill Archer explained the work of the community BHECN, including the participants, scope of work, focuses, multi-year approach, and sources of funding. The Directors discussed the Network and asked questions about its role and functions.

Global Budget Preview

James Schroeder explained the process that Health Share has engaged in to develop a budget for 2022. Eric Hunter talked about the priorities that have been set, and the importance of using an “equity lens” on each decision. Trish Nimelman explained various factors and approaches, as well as policy decisions that are included in the budget work.

The Directors discussed a shift of funds toward behavioral health and how to measure success. Additionally, the Directors discussed the connection between budgetary priorities and the behavioral health task force recommendations adopted by the Board.

ADJOURNMENT: There being no further business, Dorane Brower adjourned the Board of Directors meeting at 4:49 p.m.

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Dorane Brower
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Dorane Brower, *Vice Chair*

DocuSigned by:
Ingrid Brydolf
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Ingrid Brydolf, *Recorder*



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Exhibit 1

Workgroup Recommendations

Endorsed by the Taskforce on 9/30/21

Workgroups	Scope Summary	Recommendation Summary
Services Prioritization	<ul style="list-style-type: none"> - Develop recommendations for how BH providers (primary care and specialty BH) should triage outpatient service delivery in alignment with the Behavioral Health Prioritization Guidelines developed in 2020 - Develop recommendations for when such triage measures would cease 	<ul style="list-style-type: none"> - Implement an action plan required of a subset of Specialty BH organizations to drive optimization/refocusing of caseloads to align with prioritization guidelines - Strengthen key partnerships between Primary Care and BH providers with shared populations - Create a centralized navigation team at CareOregon to support to facilitate connection of member need with available/appropriate capacity
Pre-Treatment	<ul style="list-style-type: none"> - Develop priority provider types and/or populations to implement pre-treatment/rapid engagement services - Identify additional services that could provide emotional or recovery support to members in the absence of a robust treatment system - Identify implementation supports needed 	<ul style="list-style-type: none"> - Advocate to OHA to sign off on Outreach and Engagement (OE) and Rapid Engagement (RE) rule requests. - Temporarily fund OE/RE-related services (Medical, HRSF, CBI) - Streamline access to funding for Health-Related Services - Refresh provider manual with instructions for engaging pre-treatment services - Identify criteria for high-risk individuals who are a community safety concern and should receive care even if they are not engaged in treatment; identify barriers to appropriately monitoring these individuals, and establish who is responsible for providing care
Telehealth	<ul style="list-style-type: none"> - Identify populations and settings to prioritize for creation of expanded capacity through contracted telehealth services - Provide recommended solutions and best practices for implementation 	<ul style="list-style-type: none"> - Increase availability of consultation services and platforms for primary care to support timely care transitions from acute care settings - Ensure members have the tools and knowledge necessary to engage with care through telehealth services - Implement and expand use of telehealth in medication management services - Support technical aspects of telehealth administration to promote expanded use and efficiency
Workforce Policy	<ul style="list-style-type: none"> - Advance advocacy strategy for new regulatory and/or budget requests surfaced by Taskforce - Advance advocacy strategy for new workforce funding approved by legislature - Surface opportunities for providers and/or CCO to utilize new policy and funding - Surface opportunities to influence state and federal workforce policy 	<ul style="list-style-type: none"> - Increase reimbursement rates - Increase wages/ benefits - Advocate for regulatory relief - Integrate Peer Delivered Services